

WEST DUNBARTONSHIRE HEALTH AND SOCIAL CARE PARTNERSHIP BOARD

At a Hybrid Meeting of the West Dunbartonshire Health and Social Care Partnership Board held in the Civic Space, 16 Church Street, Dumbarton on Tuesday, 25 November 2025 at 2.00 p.m.

Present: Michelle Wailes, Libby Cairns and Lesley McDonald, NHS Greater Glasgow and Clyde and Fiona Hennebry, Michelle McGinty and Martin Rooney, West Dunbartonshire Council.

Non-Voting Beth Culshaw, Chief Officer; Julie Slavin, Chief Financial Officer; Lesley James, Head of Children's Health, Care and Criminal Justice, and Chief Social Work Officer; Helen Little, MSK Manager; Saied Pourghazi, Clinical Director; Selina Ross, Chief Officer – West Dunbartonshire CVS; Barbara Barnes, Stakeholder Member; Val Tierney, Chief Nurse; Carolyn Ralston, Stakeholder Member; Andrew McCready, Staff Representative (NHS Greater Glasgow and Clyde); Kim McNab, Service Manager - Carers of West Dunbartonshire; and David Smith, Unpaid Carers Representative.

Also Attending: Michael McDougall, Manager of Legal Services; Margaret-Jane Cardno, Head of Strategy and Transformation; Sylvia Chatfield, Head of Mental Health, Learning Disabilities and Addiction; Fiona Taylor, Head of Health and Community Care; Karyn Wood, Head of Service – HR; and Carly Chisholm and Natalie Roger, Committee Officers.

Michelle Wailes in the Chair

DECLARATIONS OF INTEREST

It was noted that there were no declarations of interest in any of the items of business on the agenda.

RECORDING OF VOTES

The Board agreed that all votes taken during the meeting would be carried out by roll call vote to ensure an accurate record.

MINUTES OF PREVIOUS MEETING

The Minutes of Meeting of the Health and Social Care Partnership Board held on 30 September 2025 were submitted and approved as a correct record.

ROLLING ACTION LIST

The Rolling Action list for the Health and Social Care Partnership Board was submitted for information and relevant updates were noted.

VERBAL UPDATE FROM CHIEF OFFICER

The Chief Officer provided a verbal update on the recent business of the Health and Social Care Partnership. The Chief Officer advised she had attended a number of events within the local community, including a recent book launch in relation to the experiences of local carers and a production written and performed by Care Experienced Young People at the Denny Civic Theatre.

To mark the commencement of the sixteen days of activism against Gender Based Violence a flag had been flown outside the Church Street offices, it being noted that a separate briefing on this would be circulated to members. The Chief Officer highlighted the ongoing challenges from delayed discharges which continues to be an area of focus to improve patients journeys through care.

WEST DUNBARTONSHIRE HSCP WINTER PLAN 2025/26

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, presenting information and assurance concerning the HSCP Draft Winter Plan for 2025/26 and associated financial framework.

Members debated our ability to redeploy within the system to address any forthcoming winter pressures. The ongoing challenge from equality of care and moratorium from one of our local care homes was noted, and officers were asked to be mindful of the risk this presented in effectively addressing any surge or change in demand.

After discussion and having heard the Head of Strategy and Transformation, the Chief Nurse, and the Head of Health and Community Care, in further explanation and in answer to Members' questions, the Board agreed to note the contents of the report.

INTEGRATED WORKFORCE PLAN

A report was submitted by Karyn Wood, Head of Human Resources, providing a draft one year holding Workforce Plan.

After discussion and having heard the Head of HR and the Chief Officer, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) that the draft workforce plan be issued for consultation with key stakeholders; and
- (2) to note that the draft version of the Workforce Plan 2026-29 would be brought back to a future meeting of the Board for approval, prior to publication.

2025/26 FINANCIAL PERFORMANCE PERIOD 6 REPORT

A report was submitted by Julie Slavin, Chief Financial Officer, providing an update on the financial performance as at period 6, to 30 September 2025, and a projected outturn position to 31 March 2026.

After discussion and having heard the Chief Financial Officer, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the updated position on 2025/26 budget allocations by West Dunbartonshire Council and NHS Greater Glasgow and Clyde Health Board and approve the direction for 2025/26 back to our partners to deliver services to meet the HSCP Board's strategic priorities;
- (2) to note the reported revenue position for the period to 30 September 2025 was reporting an adverse (overspend) position of £1.284m (1.12%);
- (3) to note the projected outturn position of £2.559m overspend (1.18%) to 31 March 2026, including all planned transfers to/from earmarked reserves;
- (4) to note the update on the monitoring of savings agreed for 2025/26;
- (5) to note the current reserves balances and the impact the projected overspend had on unearmarked balances;
- (6) to note the update on the capital position; and
- (7) to note the 2026/27 budget estimates update, including projected gap.

ADJOURNMENT

Having heard Ms Wailes, Chair, the Board agreed to adjourn the meeting for a short time. The meeting reconvened at 3:45 p.m. with all those listed in the sederunt present.

PLANET YOUTH PREVENTION MODEL

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, providing an overview of the pilot work to deliver the Planet Youth Scotland prevention model in West Dunbartonshire, led nationally by Winning Scotland.

After discussion and having heard the Head of Strategy and Transformation and the Head of Children's Health, Care and Criminal Justice, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note the contents of the report;
- (2) to note the national Planet Youth Evaluation findings and companion document, Planet Youth – "Towards a Scottish Prevention Model"; and
- (3) to note that this work would be fully integrated with the Integrated Children's Services Plan and that subsequent reports would be governed by the West Dunbartonshire Community Planning Partnership.

ALCOHOL AND DRUG PARTNERSHIP UPDATE

A report was submitted by Sylvia Chatfield, Head of Service, Mental Health, Learning Disabilities and Addiction Services, providing an update on the implementation of the Medication Assisted Treatment (MAT) Standards, an overview of the (ADP) Annual Reporting Survey submitted in June 2024, and ADP waiting times and 2025/26 Financial Plan.

After discussion and having heard the Head of Service, Mental Health, Learning Disabilities and Addiction Services, in further explanation and in answer to Members' questions, the Board agreed:-

- (1) to note that West Dunbartonshire ADP had successfully implemented the MAT Standards;
- (2) to note the drug-related death and alcohol-specific death data;
- (3) to note that West Dunbartonshire Health and Social Care Partnership had met the required waiting times target in the most recently published data; and
- (4) to note the content of the updated ADP Financial Plan.

ADDICTION SERVICES TENDER AWARD

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, providing an update following the award of the Addiction Services contract to 'We Are With You'.

After discussion and having heard the Head of Strategy and Transformation and the Chief Officer, in further explanation and in answer to Members' questions, the Board agree to note the contents of the report.

SHORT BREAK STATEMENT

A report was submitted by Margaret-Jane Cardno, Head of Strategy and Transformation, seeking Board approval for the Short Break Statement.

After discussion and having heard the Head of Strategy and Transformation in further explanation and in answer to a Member's question, the Board agreed to approve the Short Break Statement for publication.

DATE OF NEXT MEETING

Members noted that the next meeting of West Dunbartonshire Health and Social Care Partnership Board would be held on Tuesday, 27 January 2026 at 2.00 p.m. as a Hybrid Meeting in the Civic Space, 16 Church Street, Dumbarton G82 1QL.

VALEDICTORY MICHAEL McDougall – MANAGER OF LEGAL SERVICES

Michelle Wailes, Chair, informed the Board that this would be the last meeting of the Health and Social Care Partnership Board, that Michael McDougall, Manager of Legal Services, would attend as he would soon be leaving Council service to return to private practice. Ms Wailes thanked Mr McDougall for his support to the Board and wished him well in the future.

The meeting closed at 4:16 p.m.